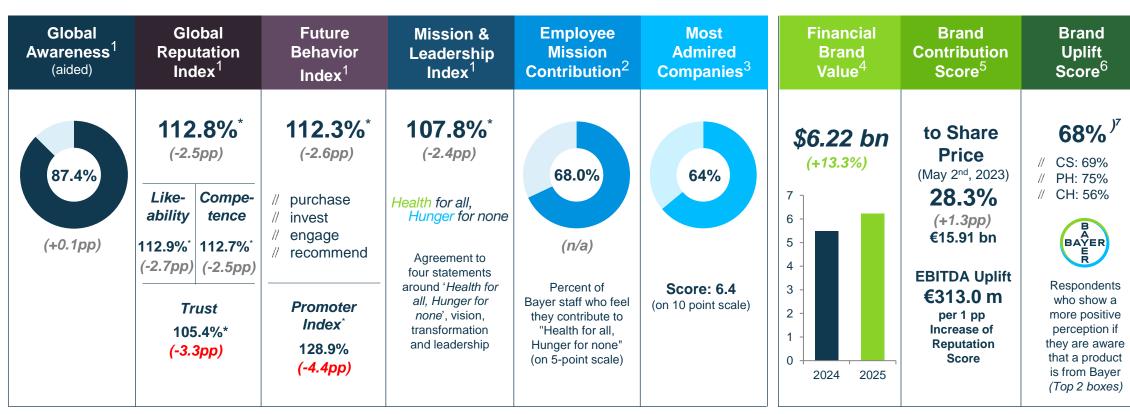


Bayer Brand & Reputation Dashboard 2025

Status: 2025-05-22

BRAND EQUITY

BRAND VALUE



[•] Footnotes: 'Relative compared to key competitors (Relevant Set) // ¹Proprietary online survey among overall 11,000 respondents of general population in Bayer's top 11 global markets, conducted in March 2024 // ² Bayer Ownership Pulse, internal global survey conducted in September 2024 // ³ Survey among executives, board members and financial analysts of chemical industry, published in Fortune Magazine, conducted in Q4 2024 // ⁴ Calculated by Brand Finance: amount a potential buyer would need to pay for using the Bayer brand // ⁵ Calculated via portfolio studies and difference regression by Institute for Market-based Management, LMU Munich // ⁶ Proprietary online survey among customers of CS and CH, conducted in April 2024 in 9 countries // ³ Across CS (14 brands in 5 countries among farmers), PH (Bayer vs. 6 competitors among general practitioners, cardiologists, endocrinologists, nephrologists, oncologists, urologists and ophthalmologists) and CH (16 brands in 9 countries among consumers)